

## **Global Policy Centre on Resilient Ecosystems and Desertification**

### **ANNUAL WORK PLAN FOR 2017**

- This year's work plan (the third year of operation of the Centre since its constitution in October 2014) continues to be dedicated to supporting the implementation of the post-2015 development agenda and the Sustainable Development Goals (SDGs). Building on its work in the previous year(s), the Centre will contribute to the implementation of SDG 1 "No Poverty" and SDG 15 "Life on Land" as primary targets under Output 1 as follows:
  - ✓ 1.1.1 Finalize (and launch) with the UNCCD the first edition of the Global Land Outlook (GLO) to identify policy, capacity and investment options for sustainable land management and restoration in the context of the SDGs;
  - ✓ 1.2.1 Pilot the Land Degradation Neutrality approach in 4 countries (Kenya, Kyrgyzstan, Lebanon and Mauritius) with the UNCCD complementing emerging recommendations from the GLO;
  - ✓ 4.2.1 Support multi-disciplinary MAPS teams as necessary.
- In its capacity as UNDP's focal point entity to the UNCCD, the Centre will facilitate UNDP's contributions to COP13 as follows:
  - ✓ 1.1.2 Develop UNDP's Position Paper on LD/SLM for UNCCD COP13;
  - ✓ 1.1.3 Provide substantive inputs into and support the organization of the Gender Day at COP13.
- The Centre will continue to support development solutions at country level in the area of resilience building. Particular work plan priorities this year include:
  - ✓ 2.1.2 Provide technical support to corporate dialogue on resilience thinking and development of UNDP's policy on resilience;
  - ✓ 2.2.2 Develop a new Resilience Building Programme in support of Centre's resilience portfolio.
- Under its new dedicated Output 2, the Centre will move to full implementation of UNDP's Biodiversity and Ecosystems Services Network (BES-Net) in support of the Intergovernmental Platform on Biodiversity and Ecosystems Services (IPBES). Particular actions will include:
  - ✓ 1.1.2 Implement the first regional BES-Net Trialogue on pollination, pollinators and food production in Eastern Europe;
  - ✓ 2.1 Prepare to undertake national ecosystems assessments;
  - ✓ 4.2.2 Continuously enhance, develop and manage the BES-Net web-portal (with newly mobilized SwedBio funding)
- In the implementation of its work plan, the Centre will rely on the guidance and support from the Regional Bureaux/Regional Service Centres and other BPPS units.
- This year, the Centre had to make significant adjustments to its staffing structure in response to important reductions in core funding (see attached organogram). It will continue to make particular efforts to mobilize resources necessary to sustain the delivery of the Centre's technical support. An operational resource mobilization strategy has been developed in 2016, updated in 2017 and will be implemented to that effect.

**2017 AWP: Global Policy Centre on Resilient Ecosystems and Desertification (GC-RED) in Nairobi (Award ID: 00087434)**

EXPECTED OUTPUTS/ACTIVITIES <i>And indicators</i>	Target/Progress				PLANNED ACTIONS <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)		
	Base-line	2015 Result	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Output 1: Global thinking and knowledge sharing on inclusive and sustainable development in drylands and other fragile ecosystems advanced (GPC Project, No: 00094431)</b>													
<b>Activity 1: Applied research and analysis undertaken, and evidence provided on policies and good practices in the sustainable management of natural capital that optimizes jobs and livelihoods (Linked to ABP SP Output 1.3)</b>													
1.1 No. of knowledge products produced on the sustainable management of natural capital in support of jobs and livelihoods, in collaboration with partners	3	3	3	4	1.1.1 Finalize the first edition of the Global Land Outlook (GLO) to identify policy, capacity and investment options for sustainable land management and restoration in the context of the SDGs (13 policy papers and the final GLO publication).  1.1.2 Develop UNDP's Position Paper on LD/SLM for UNCCD COP13	X	X	X	X	EK/AJ	GC-RED	UN-UN agreement	100,000
											GC-RED	Travel	5,000
						X	X	X	X	EK/YK	GC-RED	Publication	3,000
1.2 No. of initiatives supported to improve or mainstream the sustainable management of natural capital in drylands and fragile ecosystems	5	2	2	4	1.2.1 Pilot the LDN approach in the 4 countries (Kenya, Kyrgyzstan, Lebanon, Mauritius), with the UNCCD and complementing emerging recommendations from GLO.	X	X	X	X	EK/YK/AJ	GC-RED	DOA	60,000
											GC-RED	Workshops	30,000
											GC-RED	Travel	30,000
1.3 No. of major events, and forums supported on the sustainable management of natural capital in drylands and fragile ecosystems	5	1	4	5	1.3.1 Organize the global launch of GLO with UNCCD (17 Jun)  1.3.2 Attend the UNCCD COP13 (4-15 Sep, Ordos)  1.3.3 Attend the next SEED Board Meeting (27-28 Mar, Berlin)  1.3.4 Contribute to the next Poverty-Environment Partnership meeting (May)  1.3.5 Support UNDP's inputs into UNEA (4-6 Dec, Nairobi)		X			EK/AJ	GC-RED	Travel	4,000
							X	X		AJ/EK/YK	GC-RED	Travel	8,000
											GC-RED	Publication	2,000
											IDDP	Gender Day	10,000
						X				AJ	GC-RED	Travel	2,000
							X			AJ/KK	GC-RED	Travel	2,000
								X	X	AJ/YK/KK	GC-RED	Staff time	-
<b>Sub-total budget for Activity 1</b>											<b>GC-RED</b>		<b>246,000</b>
											<b>Others (IDDP)</b>		<b>10,000</b>

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	Base-line	2015 Result	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 2: Applied research and analysis undertaken and evidence provided on policies and good practices in fostering socio-ecological resilience in drylands and fragile ecosystems (Linked to ABP SP Output 5.2)</b>													
2.1. No. of knowledge products produced on socio-ecological resilience	5	3	2	2	2.1.1 Update CoBRA operational guidelines based on latest country experiences	X	X	X	X	YK	GC-RED	Consultancy	2,000
					2.1.2 Provide technical support to corporate dialogue on resilience thinking and development of UNDP's policy on resilience	X	X	X	X			YK/EK	GC-RED
2.2 No. of initiatives supported to mainstream policies and practices to enhance resilience	5	4	3	2	2.2.1 Support UNDP initiatives on strengthening resilience capacity in Africa region	X	X	X	X	YK	GC-RED	Staff time	-
					2.2.2 Develop Resilience Building Programme in support of Centre's resilience portfolio	X	X	X	X			YK/EK	GC-RED
2.3 No. of initiatives supported to restore resilience in crisis-affected communities	0	2	2	-									
2.4 No. of major events, and forums supported	6	4	5	4	2.4.1 Provide support to the Integrated Drought Management Programme management/advisory committee meetings	X	X	X	X	YK/EK	GC-RED	Staff time	-
					2.4.2 Participate in IPBES-5 Meeting (7-10 Mar, Bonn)	X						AJ	BES-Net
<b>Sub-total budget for Activity 2</b>											<b>GC-RED</b>	<b>27,000</b>	
											<b>BES-Net</b>	<b>3,000</b>	

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	Base-line	2015 Result	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 3: Dialogue and networking facilitated among multiple stakeholders and across disciplinary fields on the conceptualization and implementation of sustainable management and resilience building practices (Linked to ABP SP Output7.5)</b>													
3.1 No. of networks operational and strengthened on sustainable management and resilience building practices	3	2	4	3	3.1.1 Provide strategic and networking support to BES-Net including traveling to IPBES meetings	X	X	X	X	AJ	GC-RED BES-Net	Staff time Travel	- 7,000
					3.1.2 RAU and related resilience measurement/analysis network in Africa	X	X	X	X	YK	GC-RED	Staff time	-
					3.1.3 Maintain Africa-Asia Drought Risk Management Peer Assistance Network	X	X	X	X	YK	GC-RED	Staff time	-
<b>Sub-total budget for Activity 3</b>											<b>GC-RED BES-Net</b>	<b>0 7,000</b>	
<b>Activity 4: Tools and methodologies developed to support mainstreaming the sustainable management of natural capital Indicators (Linked to ABP SP Output 1.3)</b>													
4.1 No. of knowledge products produced on the poverty/environment nexus, in collaboration with partners	2	1	2	2	4.1.1 Support development of web-based version of PE handbook	X	X	X	X	KK	GC-RED	Consultancy	10,000
					4.1.2 Support piloting of MPI methodology	X	X	X	X	AJ/KK	GC-RED	Staff time	-
4.2 No. of countries where the tools developed are tested and validated	3	0	0	1	4.2.1 Support to multi-disciplinary MAPS team		X	X	X	AJ/KK	GC-RED	Travel	3,000
4.3 No. of forums facilitated to introduce the tools developed	0	2	0	1	4.3.1 Support dissemination of web-based version of PE handbook		X			AJ/KK	GC-RED	Staff time	-
<b>Sub-total budget for Activity 4</b>											<b>GC-RED</b>	<b>13,000</b>	

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PLANNED ACTIONS <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)		
	Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 5: Centre operations</b>								
5.1 Salaries	X	X	X	X	OM/AJ	GC-RED	Staff time	250,320
5.2 Operational Cost	X	X	X	X		GC-RED	Operational	60,000
5.3 Professional Services	X	X	X	X		GC-RED	Consultancy	18,600
5.4 Communication & Equipment (incl. GC-RED KM works)	X	X	X	X		GC-RED	Publications	1,400
						GC-RED	Equipment	5,000
5.5 Travel	X	X	X	X		GC-RED	Travel	10,000
5.6 Miscellaneous Expenses	X	X	X	X		GC-RED	Training/ Learning	10,000
5.7 Core funded salaries	X	X	X	X	UNDP	Staff time	250,000	
<b>Sub-total budget for Activity 5</b>						<b>GC-RED</b>		<b>355,320</b>
						<b>UNDP</b>		<b>250,000</b>
<b>Output 1 (GPC Project)</b>	<b>Total GC-RED/BES-Net contribution</b>				<b>Total other contribution</b>		<b>Total Budget</b>	
<b>Total Activity 1</b>	246,000				10,000		<b>256,000</b>	
<b>Total Activity 2</b>	30,000				0		<b>30,000</b>	
<b>Total Activity 3</b>	7,000				0		<b>7,000</b>	
<b>Total Activity 4</b>	13,000				0		<b>13,000</b>	
<b>Total Activity 5</b>	355,320				250,000		<b>605,320</b>	
<b>TOTAL</b>	651,320				260,000		<b>911,320</b>	
<b>GMS</b>	52,106				0		<b>52,106</b>	
<b>GRAND TOTAL (inclusive of 8% GMS)</b>	<b>703,426</b>				260,000		<b>963,426</b>	

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	Base-line	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Output 2: Capacities to address science-policy issues related to biodiversity and ecosystem services management and utilization developed (BES-Net Project, No: 00097675)</b>												
<b>Activity 1: National and regional 'face-to-face' capacity building biodiversity and ecosystems services Trialogues (Linked to ABP SP Output 1.3)</b>												
1.1 Undertake regional Trialogues; and develop and provide dedicated online tools through BES-Net for policymakers, scientists and practitioners to dialogue, and address issues from IPBES global assessments and also from other national thematic assessments	0	0	1	1.1.1 Develop the BES-Net facilitation tool kit	X	X	X		SLD	BES-Net	Staff time Consultancy Travel	150,000 (Contract with a regional/national partner for logistical and technical support for the Trialogue)
	0	0	1	1.1.2 Implement the first regional BES-Net Trialogue on pollination, pollinators and food production in Eastern Europe	X	X	X	X	SLD	BES-Net	Consultancy Travel Staff time	35,000 (Global facilitator consultant)
	0	0	1	1.1.3 Evaluate, report on and disseminate the outcomes of the Eastern European Trialogue	X	X	X		SLD	BES-Net	Staff time (Relevant Country Offices) Consultancy Travel	5,000 (Co-facilitator consultant) 25,000 (Travel for facilitators and UNDP) 100,000 (Travel for participants)
<b>Sub-total budget for Activity 1</b>										<b>BES-Net</b>	<b>315,000</b>	

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	Base-line	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 2: Undertake national biodiversity and ecosystems assessments (Linked to ABP SP Output 1.3)</b>												
2.1 Undertake national ecosystems assessments and develop accompanying policy support tools to be utilized by decision makers	0	0	4	2.1.1 Inception: Consolidate list of partner countries for the national level support and secure in-kind contributions – Organize global inception meeting	X	X	X	X	SLD	WCMC	WCMC Contract	558,000 (WCMC Contract)
				2.1.2 Establish leadership group consisting of national, regional and International experts to guide national assessments	X	X	X	X				
				2.1.3 Undertake the scoping of national ecosystem assessment for four countries and initial implementation		X	X	X				
				2.1.4 Develop and implement capacity building programme (e.g., webinars)			X	X				
<b>Sub-total budget for Activity 2</b>										<b>BES-Net</b>	<b>558,000</b>	

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	Base-line	2016 Result	2017 Target		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 3: Mainstreaming biodiversity and ecosystem services assessment tool (Linked to ABP SP Output 1.3)</b>												
3.1 Facilitate the mainstreaming of regional and global ecosystem assessment tool, methodologies and products into relevant national policy contexts in target countries	0	0	4	3.1.1 Include the IPBES tools, methodologies and assessment reports in the presentations for the events relating to the national assessment processes and the BES-Net Trialogues: Present/discuss IPBES tools in the inception meetings for the national Trialogues		X	X	X	SLD	BES-Net	Travel	
	0	0	1	3.1.2 Undertake an analysis of current capacity building indicators used to measure the impact of science-policy-practice trialogues to inform the development of a state-of-the-art methodological toolkit to measure the impact of the BES-Net Trialogues in influencing policy-making at the national level.	X	X	X	X	SLD	BES-Net	Travel	16,000 (Travel to attend relevant IPBES meetings for BES-Net consultants)  (Staff time and consultancy charges are included in other budget lines)
	0	0	1	3.1.3 Inform the IPBES capacity Building Task Force, Plenary and IPBES focal points on how the country-level and regional level BES-Net activities contribute to the IPBES work including global IPBES assessments and lessons learnt	X	X	X	X	SLD	BES-Net WCMC	Travel	
<b>Sub-total budget for Activity 3</b>										<b>BES-Net</b>	<b>16,000</b>	



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PLANNED ACTIONS <i>List activity results and associated actions</i>		TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	To be spent in 2017 (USD)
<b>Activity 4: Programme coordination, communication, stakeholder engagement and knowledge management</b>									
4.1 Undertake programme coordination and management	4.1.1 Delivery of programme outputs	X	X	X	X	AJ/SLD/OM	BES-Net	Consultancy Travel	123,600 (BES-Net Coordinator) 53,000 (UNV) 55,256 (Administrative staff in Nairobi) 900 (Interns) 30,000 (Staff support New York) 7,000 (incl. administrative support mission to WCMC)
	4.1.1.1 Perform evaluations and assessments of the programme	X				SLD	BES-Net	Consultancy	5,850 (Consultant micro assessment WCMC)
4.2 Undertake integrated and effective communication for BES-Net	4.2.1 Design and production of communication material for BES-Net including leaflets in different languages and promotional material for the BES-Net Trialogues	X	X	X	X	SLD	BES-Net	Staff time Consultancy Contracts	2,000 (Graphic design) 3,000 (Software and other technical support) 1,500 (Printing)
	4.2.2 Enhance, develop and manage the BES-Net web-portal continuously	X	X	X	X	SLD	BES-Net	Consultancy Contracts	19,195 (Contracts/procurement: Current UNOPS contract INSOMNIAC for web support and hosting until May 2016) 32,063 (Remaining amount to pay to UNOPS for INSOMNIAC work done in 2016) 35,000 (New UNDP web hosting contract for May-Dec. 17) 150,000 (New UNDP web- development and technical support [French, enhanced access, management and user flows]) 21,080 (Consultant web support-UNDP contract) 19,376 (Reimbursement for web-support consultant contract to UNOPS for work undertaken in 2016)

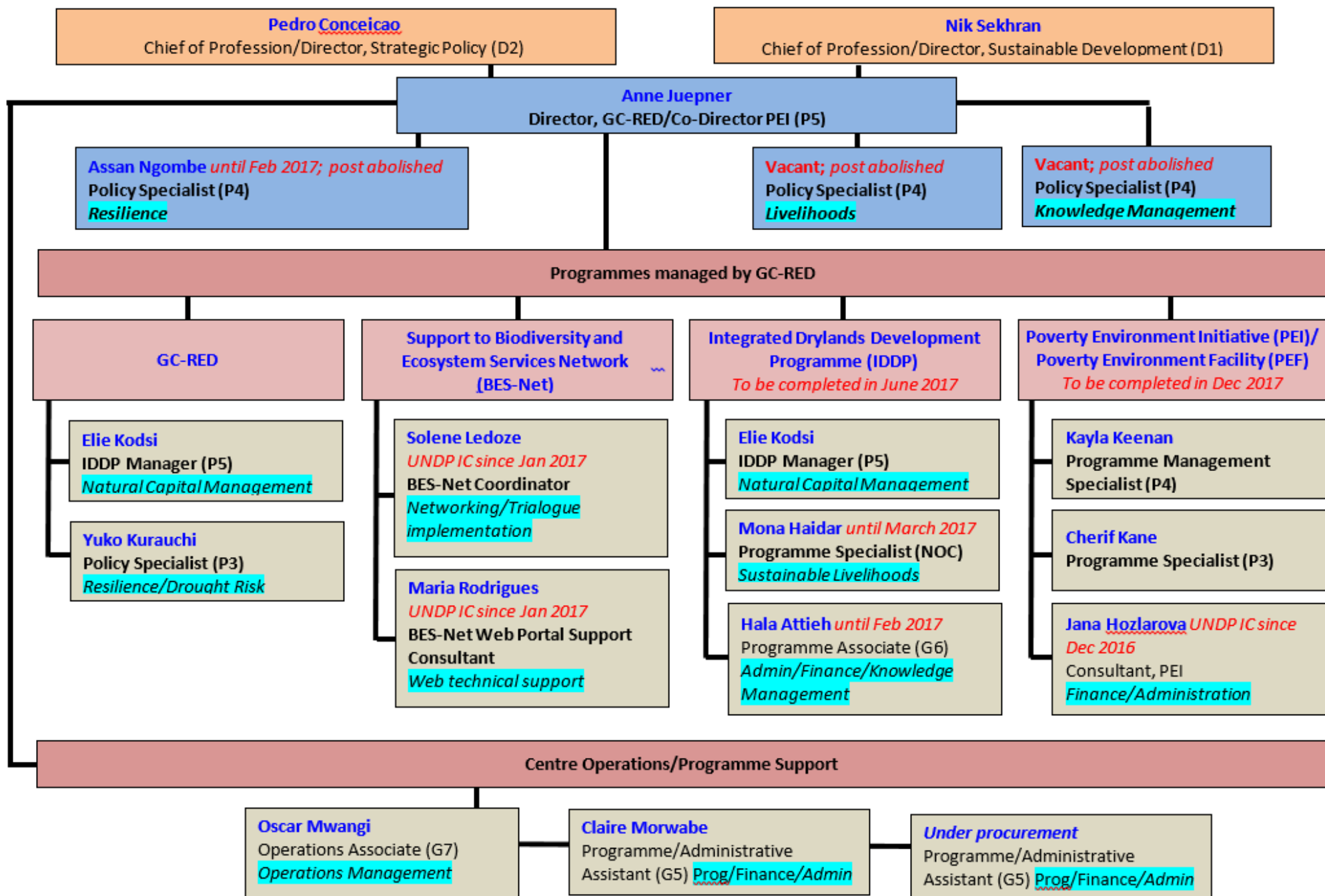
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4.3 Provide stakeholder engagement support to BES-Net	4.3.1 Participate in outreach, networking and promotional events to present BES-Net in relevant selected international fora and meetings of the other 84 BES-Net Partners apart from IPBES	X	X	X	X	SLD	BES-Net	Staff time Consultancy Travel	10,000 (Travel Coordinator to attend Partners meetings) 6,000 (Travel for the web support consultant) 10,000 (Travel extended BES-Net team ([GC-RED and New York]))	
4.4 Provide robust knowledge management for BES-Net	4.4.1 Establish and manage a team of international and expert Knowledge Managers for the BES-Net web-portal and the BES-Net knowledge products	X	X	X	X	SLD	BES-Net	Consultancy Staff time	21,060 (Senior Knowledge Manager consultant) 40,000 (Consultants to develop policy briefs, Trialogues background documents and manage thematic areas)	
	4.4.2 Design and promote BES-Net knowledge products including BES-Net policy briefs requested through the web-portal, Policy Products produced by the BES-Net Trialogues, and BES-Net Toolkits	X	X	X	X	SLD	BES-Net	Consultancy Staff time Contracts	6,000 (Graphic design and infographics consultants) 2,500 (Printing)	
<b>Sub-total budget for Activity 4</b>							<b>BES-Net</b>		<b>654,921</b>	
<b>Output 2 (BES-Net Project)</b>									<b>Total Budget</b>	
									<b>Total Activity 1</b>	<b>315,000</b>
									<b>Total Activity 2</b>	<b>558,000</b>
									<b>Total Activity 3</b>	<b>16,000</b>
									<b>Total Activity 4</b>	<b>654,921</b>
									<b>TOTAL</b>	<b>1,543,921</b>
									<b>GMS</b>	<b>123,514</b>
									<b>GRAND TOTAL (inclusive of 8% GMS)</b>	<b>1,667,435</b>

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<b>TOTAL BUDGET</b>				
<b>Outputs</b>	<b>Activities</b>	<b>GC-RED/BES-Net Contribution</b>	<b>Other Contribution</b>	<b>Total Activity Budget</b>
Output 1 (GPC Project)	Activity 1	246,000	10,000	<b>256,000</b>
	Activity 2	30,000	0	<b>30,000</b>
	Activity 3	7,000	0	<b>7,000</b>
	Activity 4	13,000	0	<b>13,000</b>
	Activity 5	355,320	250,000	<b>605,320</b>
Output 2 (BES-Net)	Activity 1	315,000	0	315,000
	Activity 2	558,000	0	558,000
	Activity 3	16,000	0	16,000
	Activity 4	654,921	0	654,921
<b>TOTAL (Programmable)</b>		2,195,241	260,000	2,455,241
<b>GMS (8%)</b>		175,619	0	175,619
<b>GRAND TOTAL (inclusive of GMS)</b>		<b>2,370,860</b>	<b>260,000</b>	<b>2,630,860</b>

**UNDP Global Policy Centre on Resilient Ecosystems and Desertification in Nairobi (GC-RED)**  
**Organigram, 2017**



Note: Posts indicated in Blue are core-funded posts; posts indicated in Beige are project-funded posts including two previously core-funded posts.